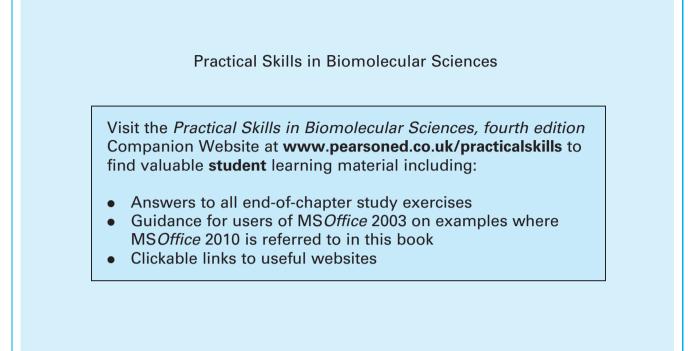


FOURTH EDITION

Practical Skills in Biomolecular Sciences

Rob Reed, David Holmes, Jonathan Weyers, Allan Jones



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Practical Skills in Biomolecular Sciences

Fourth edition

Rob Reed David Holmes Jonathan Weyers Allan Jones



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Supporting resources

Visit www.pearsoned.co.uk/practicalskills to find valuable online resources

Companion Website for students

- Answers to all end-of-chapter study exercises
- Guidance for users of MSOffice 2003 on examples where MSOffice 2010 is referred to in this book
- Clickable links to useful websites

For instructors

• *PowerPoint* slides containing all figures from this book

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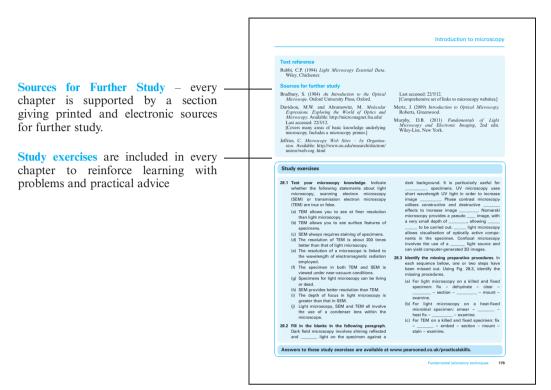
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	1	The importance of transferable skills
Tips and Hints provide useful hints and practical advice, and are highlighted in the text margin.	Skills terminology – different phrases may be used to describe transferable skills and associated personal qualities, depending on place or context. These include: 'graduate attributes', 'personal transferable skills' ("TS), 'key skills', 'core skills' and 'competences'.	This chapter outlines the range of transferable skills and their significance to biomolecular scientists. Italio indicates where practical skills fit into this scheme. Having a good understanding of this topic will also going an an insight into the work at university in a wider context. You will also gain an insight into the explanation of the scheme term will be useful where the pro- graduate. Assumes of these matters will be useful when carrying out personal development planning (PDP) as part of your studies.
	Using course materials – study your course handbook and the schedules for each prociecal session to find out what each point in the curriculaum. Usually the learning objective/outcomes (p. xx) will describe the skills involved.	The range of transferable skills Table 1.1 provides a comprehensive listing of university-level transferable skills under six skill categories. There are many possible classifications – and a different one may be used in your institution or field of study. Note particularly that 'having' having the study of the skills acquired by the start of many courses, constitute only a subset of the skills acquired by The phrase Phrase of the skills related to work in the laboratory. However, although this tet deals primarily with skills and techniques required for laboratory practicals and associated studies, a broader range of material is included. This is beause the skills comernal are important, not only in the biosciences but also in the wider wordf. Examples include time management, evaluating information and communicating directively.
Key Points highlight critical features of — methodology.		KEY POINT Biomolecular sciences are essentially practical subjects, and therefore involve highly developed laboratory skills. The importance that your leterure place on practical skills will probably be evident from the large profile of curriculum time you will spend on practical work in your course.
Examples are included in the margin — to illustrate important points without interrupting the flow of the main text.	Example The skills involved in tearmort cannot be developed without interrelationships involved in successful groups. The context will be different for every group and a flexible approach will always be required, according to the individuals involved and the nature of the task.	The word 'skill' implies much more than the robotic learning of, for example, a laboratory routine. Of course, some of the tasks you will be asked to earry out impactical classes will be predivite. Certain techniques require manual deterrity and attention to detail if accuracy and precision are to be attained, and the necessary completence often requires pratice to make prefix. However, a deeper understanding of the context of a technique is important if the akil is to be apprecisical flying and then experimentation of the second second second second at book' of methods, and protocols and why it includes background information, its and worked examples, as well as study exercises to test your understanding.
		Transferability of skills Transferable skills are those which allow someones with knowledge indectatanding or ability gained in one statistica to adapt or extend this for application in a different context. In some cases, the transfer of a skill is mundiately obvious. Take, for example, the ability to use appredabet to summarise biological data and create a graph to illustrate results. Once the Study and examination

Definitions of key terms and concepts —— are highlighted in the margin.	eq:statestimat
Figures are used to illustrate key points, techniques and equipment. Safety Notes highlight specific hazards and appropriate practical steps to minimise risk	<image/> <section-header><section-header></section-header></section-header>
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How to boxes and worked examples set out essential procedures in a step-bystep manner.



'...there is seen to be a need to re-emphasise the practical nature of the biosciences, through laboratory and fieldwork; and the need for significant levels of numeracy for a subject that is both complex and analytical. ...there is an explicit understanding that the biosciences are practical subjects, and cannot be effectively delivered without significant and extensive learning, teaching and experience in a field and/or laboratory environment.'

Foreword, QAAHE Subject Benchmark Statement for Biosciences (QAAHE, 2007)

Practical work forms the cornerstone of scientific knowledge and understanding. Consequently, practical work is an important component of training in the bio-sciences and successful students must develop a number of skills, ranging from those required to observe, measure and record accurately to those associated with operating up-to-date analytical equipment, alongside broader skills involved in teamwork and effective study. In creating this edition, we have maintained the approach of the earlier versions, aiming to support students (and lecturers) in courses where cellular and molecular biosciences form a major component of the syllabus, e.g. biochemistry, biomedical sciences, biotechnology, genetics, microbiology and molecular biology. As before, this support is provided in a concise but user-friendly manner, with key points and definitions, illustrations, worked examples, tips and hints, 'how to' boxes and checklists.

We have used the opportunity of this new edition to update the content and add fresh material on several topics, including new chapters on: bioethics (Chapter 22); stable isotopes (Chapter 44); together with expanded coverage of microbiology (Chapters 35–41). Additional material has been added in other chapters to cover a range of topics, including: graduate attributes, tutorials, peer assessment, active revision (for example, memorisation techniques), bibliographic software and academic writing, including the use of reasoned argument. Overall, the new edition has seven additional chapters. There are also many new figures, plus additional margin tips, key points, examples and definitions. Safety issues are emphasised through the use of 'safety notes'.

Some areas move faster than others and, in particular, those chapters dealing with online resources have seen many changes. An important new addition to this edition is practical advice and guidance on the use of Microsoft *Office 2010* software, including *Word, Excel* and *PowerPoint*. Boxes giving details of approaches based on *Office 2003* that appeared in the previous edition will be available through the book's website at www.pearsoned.co. uk/practicalskills. This online resource will include all study exercises and their answers, as well as text references and sources for further study – with 'live' web links, where applicable. We have also updated all references, added many new sources and have checked the availability of all online sources.

We would like to take this opportunity to thank our wives and families for their continued support, and to recognise the following colleagues and friends who have provided assistance, comment and food for thought at various points during the production of all editions: James Abbott, Margaret Adamson, Chris Baldwin, Gary Black, Geoff Bosson, Eldridge Buultiens, Richard Campbell, Bob Cherry, Steve Cummings, Mirela Cuculescu, John Dean, Jackie Eager, Brian Eddy, Neil Fleming, Howard Griffiths, Alan Grant, Rod Herbert, Steve Hitchin, Helen Hooper, Jane Illés, Andy Johnston, Alan Jones, Ian Kill, Rhonda Knox, Lisa Lee-Jones, Phil Manning, Pete Maskrey, Fiona McKie-Bell, Steve Millam, Kirsty Millar, Stephen Moore, Rachel Morris, Lorna Moxham, Bob Newby, Fiona O'Donnell, John Raven, Steve Reed, Pete Rowell, David Sillars, Liz Smith, Peter Sprent, Bill Tomlinson, Ruth Valentine, Lorraine Walsh, Dave Wealleans, Mark White, Will Whitfield, Ian Winship, Bob Young and Hilary-Kay Young. We would also like to thank the staff of Pearson Education for their friendly support over the years, and would wish to acknowledge Pauline Gillett, Owen Knight, Rufus Curnow, Patrick Bond, Simon Lake and Alex Seabrook for their encouragement and commitment to the Practical Skills series. Our thanks are also extended to Sarah Beanland, Sue Gard and Mary Lince for their excellent work during the preparation of the new edition. As with the previous editions, we would be grateful to hear of any errors you might notice, so that these can be put right at the earliest opportunity.

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List of abbreviations

A AC ACDP ADP ANOVA ATP	absorbance (e.g. A_{260} = absorbance at 260 nm) affinity chromatography Advisory Committee on Dangerous Pathogens adenosine diphosphate analysis of variance adenosine triphosphate	
BSA	bovine serum albumin	
CCCP CE CFU CGE COSHH CTP CZE	carbonylcyanide <i>m</i> -chlorophenylhydrazine capillary electrophoresis colony-forming unit capillary gel electrophoresis Control of Substances Hazardous to Health cytosine triphosphate capillary zone electrophoresis	
ddNTP	dideoxyribonucleotide triphosphate	
DMSO DNA d.p.m. dsDNA dNTP	dimethyl sulfoxide deoxyribonucleic acid disintegrations per minute double stranded DNA deoxyribonucleoside triphosphate	1
ECD EDTA EI EIA ELISA EMR EOF ESR	electron capture detector ethylenediaminetetraacetic acid electron impact ionisation enzyme immunoassay enzyme-linked immunosorbent assay electromagnetic radiation electro-osmotic flow electron spin resonance	
F	Faraday constant	
FIA FID FPLC FT	fluorescence immunoassay flame ionisation detector fast protein liquid chromatography Fourier transformation	
<i>g</i> GC GPC	acceleration due to gravity gas chromatography gel permeation chromatography	
HEPES	N-[2-hydroxyethyl]piperazine-N'-[ethanesulphonic	
HIC HPLC	acid] hydrophobic interaction chromatography high performance liquid chromatography	
IEC IEF Ig IMAC	ion-exchange chromatography isoelectric focusing immunoglobulin immobilised metal affinity chromatography	RF

IR IRGA IRMA IRMS ISE	infrared (radiation) infrared gas analyser immunoradiometric assay isotope ratio mass spectroscopy ion selective electrode
K _m K _w	Michaelis constant ionisation constant of water
LDH LSD	lactate dehydrogenase least significant difference
MEKC MPN <i>M</i> r MRI MS	micellar electrokinetic chromatography most probable number relative molecular mass magnetic resonance imaging mass spectrometry
NAD+ NADH	nicotinamide adenine dinucleotide (oxidised form) nicotinamide adenine dinucleotide (reduced form)
NADP+	nicotinamide adenine dinucleotide phosphate (oxidised form)
NADPH	nicotinamide adenine dinucleotide phosphate (reduced form)
NH	null hypothesis
NMR	nuclear magnetic resonance
PAGE PAR PCR PDP PEG PFD PFU PGFE pH PI PPFD PPi PVA PY-MS	polyacrylamide gel electrophoresis photosynthetically active radiation polymerase chain reaction personal development planning polyethylene glycol photon flux density plaque-forming unit pulsed field gel electrophoresis —log ₁₀ proton concentration (activity), in mol I ⁻¹ photosynthetic irradiance photosynthetic photon flux density pyrophosphate (inorganic) polyvinyl alcohol pyrolysis-mass spectroscopy
<i>R</i> RCF <i>R</i> _F RIA RID RNA RP-HPLC	universal gas constant relative centrifugal field relative frontal mobility radioimmunoassay radioimmunodiffusion ribonucleic acid reverse phase high performance liquid chromatography

List of abbreviations

r.p.m.	revolutions per minute	TEM	transmission electron microscopy
RT	reverse transcriptase	TEMED	N,N,N',N'-tetramethylethylenediamine
SDS	andium dodooul oulfato	TLC	thin layer chromatography
	sodium dodecyl sulfate standard error	TRIS	tris(hydroxymethyl)aminomethane
SE		TTP	thymidine triphosphate
	(of the sample mean)		
SEM	scanning electron microscopy	UNG	uracil- <i>N</i> -glycosylase
SI	Système International d'Unités	URL	uniform resource locator
ssRNA	single stranded RNA	UV	ultraviolet (radiation)
STP	standard temperature and pressure	V _{max}	maximum velocity
TCA	trichloroacetic acid	_	net charge on an ion
TCD	thermal conductivity detector	Z	

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Figures

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Tables

Table 5.1 adapted from Fleming, N.D., VARK: A Guide to Learning Styles, www.vark-learn.com, © Copyright Version 7.0 (2006) held by Neil D. Fleming, Christchurch, New Zealand and Charles C. Bonwell, Green Mountain Falls,

Colorado 80819 USA; Table 46.2 from 'Light' by K.J. Luning, in *The Biology of Seaweeds*, Blackwell (Lobban, C.S. and Wynne, M.J. (eds) 1981) pp. 326–55 reproduced with permission of Blackwell Publishing Ltd; Table 54.1 adapted from *Tables of Standard Electrode Potentials*, Wiley (Milazzo, G., Caroli, S. and Sharma, V.K. 1978) reproduced with permission of John Wiley & Sons Ltd.

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In some instances we have been unable to trace the owners of copyright material, and we would appreciate any information that would enable us to do so. This book aims to provide guidance and support over the broad range of your undergraduate course, including laboratory classes, project work, lectures, tutorials, seminars and examinations, as outlined below.

Chapters 1–8 cover general skills

These include a number of transferable skills that you will develop during your course, for example: self-evaluation; time management; teamwork; preparing for exams; creating a CV. They also provide guidance on how to study effectively and how to approach examinations and other assessments.

Chapters 9–20 deal with IT, library resources and communication

These chapters will help you get the most out of the resources and information available in your library, and on the World Wide Web, as well as providing helpful guidance on the use of software packages for data analysis, preparing assignments, essays and laboratory reports, alongside support in relation to oral, visual and written forms of communication. The ability to evaluate information is an increasingly important skill in contemporary society, and practical guidance is provided here, as well as more specific advice, e.g. on bioinformatics resources available *via* the Internet.

Chapters 21–68 cover a wide range of specific practical skills required in biomolecular sciences

These are based on the authors' experience of the questions students often ask in practical classes, and the support that is needed in order to get the most out of particular exercises. The text includes tips, hints, definitions, worked examples and 'how to' boxes that set out the key procedures in a stepby-step manner, with appropriate comments on safe working practice. The material ranges from basic laboratory procedures, such as preparing solutions, through specimen collection, identification and manipulation to the more advanced practical procedures that you might use during a final year project, e.g. radioisotope work and more advanced analytical methods.

Chapters 69–74 explain data analysis and presentation

This will be an important component of your course and you will find that these chapters guide you through the skills and

techniques required, ranging from the presentation of results as graphs or tables through to the application of statistical tests. Worked examples are used to reinforce the numerical aspects wherever possible.

Study exercises

We added these following comments from students and staff at UK universities, who felt that they would provide a useful opportunity to practise some of the skills covered in the book and a check on the understanding of the material. We hope that the exercises will be useful both to learners and to their tutors: some of the exercises are based on material contained within the corresponding chapter, while others provide opportunities to develop understanding in a particular topic area beyond the basic materials. In general, the more straightforward exercises have been placed first, with more advanced problems at the end of each section.

Most of the exercises and problems assume that students are working on their own, using the information supplied; however, tutors might wish to provide alternative starting material (e.g. a set of data from a practical class). We have also assumed that students will have access to a scientific calculator and, sometimes, to a networked PC with typical 'office' programs (especially word processor and spread-sheet), plus Internet access *via* a modem and browser. Where a library is mentioned, this is assumed to include access to standard reference works and a selection of scientific journals.

We recommend that students work together for some exercises – this is a valuable means of learning and, where there is no single correct answer to a problem, teamwork provides a mechanism for checking and discussing different approaches. Answers are provided on the book's website at www.pearsoned.co.uk/practicalskills. For numerical problems, the working out is shown with the final answer, while, for non-numerical exercises, 'answers' are provided in the form of tips, general guidance or illustrative examples, etc.

We hope that you will find this book and its companion website a helpful guide throughout your course, and beyond.

Study and examination skills

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Skills terminology – different phrases may be used to describe transferable skills and associated personal qualities, depending on place or context. These include: 'graduate attributes', 'personal transferable skills' (PTS), 'key skills', 'core skills' and 'competences'.

Using course materials – study your course handbook and the schedules for each practical session to find out what skills you are expected to develop at each point in the curriculum. Usually the learning objectives/outcomes (p. 30) will describe the skills involved.

Example The skills involved in teamwork cannot be developed without a deeper understanding of the interrelationships involved in successful groups. The context will be different for every group and a flexible approach will always be required, according to the individuals involved and the nature of the task.

This chapter outlines the range of transferable skills and their significance to biomolecular scientists. It also indicates where practical skills fit into this scheme. Having a good understanding of this topic will help you place your work at university in a wider context. You will also gain an insight into the qualities that employers expect you to have developed by the time you graduate. Awareness of these matters will be useful when carrying out personal development planning (PDP) as part of your studies.

The range of transferable skills

Table 1.1 provides a comprehensive listing of university-level transferable skills under six skill categories. There are many possible classifications – and a different one may be used in your institution or field of study. Note particularly that 'study skills', while important, and rightly emphasised at the start of many courses, constitute only a subset of the skills acquired by most university students.

The phrase '*Practical Skills*' in the title of this book indicates that there is a special subset of transferable skills related to work in the laboratory. However, although this text deals primarily with skills and techniques required for laboratory practicals and associated studies, a broader range of material is included. This is because the skills concerned are important, not only in the biosciences but also in the wider world. Examples include time management, evaluating information and communicating effectively.

KEY POINT Biomolecular sciences are essentially practical subjects, and therefore involve highly developed laboratory skills. The importance that your lecturers place on practical skills will probably be evident from the large proportion of curriculum time you will spend on practical work in your course.

The word 'skill' implies much more than the robotic learning of, for example, a laboratory routine. Of course, some of the tasks you will be asked to carry out in practical classes *will* be repetitive. Certain techniques require manual dexterity and attention to detail if accuracy and precision are to be attained, and the necessary competence often requires practice to make perfect. However, a deeper understanding of the context of a technique is important if the skill is to be appreciated fully and then transferred to a new situation. That is why this text is not simply a 'recipe book' of methods and protocols and why it includes background information, tips and worked examples, as well as study exercises to test your understanding.

Transferability of skills

Transferable skills are those which allow someone with knowledge, understanding or ability gained in one situation to adapt or extend this for application in a different context. In some cases, the transfer of a skill is immediately obvious. Take, for example, the ability to use a spreadsheet to summarise biological data and create a graph to illustrate results. Once the Table 1.1Transferable skills identified as important in the biosciences. The list is based on several sources,including the most recent UK Quality Assurance Agency for Higher Education Subject Benchmark Statement for theBiosciences and for Biomedical Sciences. Particularly relevant chapters are shown for the skills covered by thisbook (numbers in bold coloured text indicate a deeper, or more extensive, treatment)

Skill category	Examples of skills and competences	Relevant chapters in this textbook
Generic skills for bioscientists	Having an appreciation of the complexity and diversity of life and life processes	12, 30, 35–40, 56–59
	Reading and evaluating biological literature with a full and critical understanding	4, 9, 10
	Capacity to communicate a clear and accurate account of a biological topic, both verbally and in writing	15, 16, 17, 18–20
	Applying critical and analytical skills to evaluate evidence regarding theories and hypotheses	10, <mark>32</mark>
	Using a variety of methods for studying the biosciences Having the ability to think independently, set personal tasks and solve problems	35–68 32, 34, 72
Intellectual skills	Recognising and applying biological theories, concepts and principles	10, 32
	Analysing, synthesising and summarising information critically Obtaining evidence to formulate and test hypotheses; applying knowledge to address familiar and unfamiliar problems	10, 20, 70–74 30–34, 74
	Recognising and explaining moral, ethical and legal issues in biological research	22 , 23, 35, 36, 40
Experimental (practical) and	Carrying out basic laboratory techniques and understanding the principles that underlie them	21 , 22–31, 42–47, 55, 64
observational skills	Working in the laboratory safely, responsibly and legally, with due attention to ethical aspects	21 , 23, 34–41
	Designing, planning, conducting and reporting on biological investigations and data arising from them	15, 16, 19, <mark>32</mark> , 34
	Obtaining, recording, collating and analysing biological data Carrying out basic techniques relevant to core subjects in biomedical science (biochemistry, molecular genetics, immunology, microbiology)	30–34, 42–54, 69–74 21–29, 30–41, 42–54, 64–68
Numeracy, communication and	Understanding and using data in several forms (e.g. numerical, textual, verbal and graphical)	4, 10, 70–74
IT skills	Communicating in written, verbal, graphical and visual forms Citing and referencing the work of others in an appropriate manner	15 , 16 , 17 , 18–20, 70 , 71 , 72 9 , 10, 20
	Obtaining data, including the concepts behind sampling and sampling errors, calibration and types of error	29, 30–34, 42 , 72–74
	Processing, interpreting and presenting data, and applying appropriate statistical methods for summarising and analysing data	12, 70–72, 73 , 74
	Solving problems with calculators and computers, including the use of tools such as spreadsheets	11, <mark>12</mark> , 13, 21, <mark>72</mark>
	Using computer technology to communicate and as a source of biological information	11, 12, 13, 14
Interpersonal and teamwork skills	Working individually or in teams as appropriate; identifying individual and group goals and acting responsibly and appropriately to achieve them	3
	Recognising and respecting the views and opinions of others Evaluating your own performance and that of others	3 3, 8
	Appreciating the interdisciplinary nature of contemporary biosciences	1, 20
Self-management	Working independently, managing time and organising activities	2, 32, 34
and professional development skills	Identifying and working towards targets for personal, academic and career development	1, <mark>8</mark>
	Developing an adaptable and effective approach to study and work (including revision and exam technique)	2, 4, 5, 6, 7

key concepts and commands are learned (Chapter 13), they can be applied to many instances outside the biosciences where this type of output is used. This is not only true for similar data sets, but also in unrelated situations, such as making up a financial balance sheet and creating a pie chart to show sources of expenditure. Similarly, knowing the requirements for good graph drawing and tabulation (Chapters 70 and 71), perhaps practised by hand in earlier work, might help you use spreadsheet commands to make the output suit your needs.

Other cases may be less clear but equally valid. For example, towards the end of your undergraduate studies you may be involved in designing experiments as part of your project work. This task will draw on several skills gained at earlier stages in your course, such as preparing solutions (Chapters 24–27), deciding about numbers of replicates and experimental layout (Chapters 32 and 34) and perhaps carrying out some particular method of observation, measurement or analysis (Chapters 42–68). How and when might you transfer this complex set of skills? In the workplace, it is unlikely that you would be asked to repeat the same process, but in critically evaluating a problem or in planning a complex project for a new employer, you will need to use many of the time management, organisational and analytical skills developed when designing and carrying out experiments. The same applies to information retrieval and evaluation and writing essays and dissertations, when transferred to the task of analysing or writing a business report.

Personal development planning

Many universities have schemes for personal development planning (PDP), which may go under slightly different names such as progress file or professional development plan. You will usually be expected to create a portfolio of evidence on your progress, then reflect on this, and subsequently set yourself plans for the future, including targets and action points. Analysis of your transferable skills profile will probably form part of your PDP (Box 1.1). Other aspects commonly included are:

- your aspirations, goals, interests and motivations;
- your learning style or preference (see p. 25);
- your assessment transcript or academic profile information (e.g. record of grades in your modules);
- your developing CV (see p. 45).

Taking part in PDP can help focus your thoughts about your university studies and future career. This is important, as many biosciences degrees do not lead only to a single, specific occupation. The PDP process will introduce you to some new terms and will help you to describe your personality and abilities. This will be useful when constructing your CV and when applying for jobs.

Graduate attributes and employability

The skills emphasised in biology courses (Table 1.1) are sometimes considered alongside a university-wide framework of graduate attributes that are intended to summarise the qualities and skills that an employer might expect in those with qualifications from your institution. The

Opportunities to develop and practise skills in your private or social life – you could, for example, practise spreadsheet skills by organising personal or club finances using Microsoft *Excel*, or teamwork skills within any university clubs or societies you may join (see Chapter 7).

Types of PDP portfolio and their benefits – some PDP schemes are centred on academic and learning skills, while others are more focused on career planning. carried Some are out independently and others in tandem with a personal tutor or advisory system. Some PDP schemes involve creating an online portfolio, while others are primarily paper-based. Each method has specific goals and advantages, but whichever way your scheme operates, maximum benefit will be gained from being fully involved with the process.

Definition

Employability – the 'combination of in-depth subject knowledge, work awareness, subject-specific, generic and career management skills, and personal attributes and attitudes that enable a student to secure suitable employment and perform excellently throughout a career spanning a range of employers and occupations.' (Higher Education Academy Centre for Bioscience definition of employability for bioscientists)

Box 1.1 How to carry out a simple skills audit

- Create a list of appropriate skills. As noted on p. 3, there are many systems for categorising skills. If your university publishes a specific skill set, e.g. as part of its framework for personal development planning (PDP) or graduate attributes, then you should use that. If not, you could adapt the listing in Table 1.2 or consult a text like McMillan and Weyers (2009). Your list should relate to you personally, your intended career and any specific skills associated with your intended qualification.
- 2. Lay out your list in table format. You will need to create a table using a word processor or spreadsheet program. Your table should have four columns, as shown in Table 1.2.
- 3. Rate your skills. This may be challenging for many students as it is difficult to be objective and tough to gauge employer expectations. A confident student may rate a certain skill strongly, while a self-critical person may consider the same level of skill to be deficient. However, this does not matter too much as you will effectively be comparing yourself at different stages in your learning, rather than judging yourself against an outside standard. The suggested method is to use a scale of 1 to 10, with low values indicating that the skill 'needs lots of development' and high values indicating that, for the time being, your competence is 'well above average'.
- 4. Note actions. This especially applies to skills with low scores in the previous column and you may wish to prioritise certain ones. You will need to think about ways in which you could improve, and this may require some research on your part. Is there a book you could read? Is there a training workshop you could attend? Could an extracurricular activity help you to develop? Should you sign up to speak to a skills advisor? It is important that you recognise that the solution to any deficiencies you perceive lies in your own hands. At university, no one will do the work for you.
- 5. Add comments and progress notes. Here is where you can add any comments to amplify or assist with the action points. The addition of progress notes implies that you will revisit the list from time to time. If your university PDP system allows you to add the list to a portfolio, then do this.

Inevitably, your skills audit will become out of date after a period. It will still be useful, however, to look back at it so that you can see how you have progressed. This will give a sense of achievement and self-awareness that could be valuable when speaking to careers advisors and potential employers. You may wish to set up a new list at intervals, perhaps at the start of each academic year.

 Table 1.2
 One possible way of creating a personal skills audit. The second row provides guidance about the content of each column. The third row provides an example of possible content.

Skill	Rating at [date] with notes	Proposed actions	Comments and notes on progress
You should be quite specific. It may be a good idea to subdivide complex skills like 'communication'	Provide a realistic evaluation of your competence in the skill at a specific point in time	This column will note what you intend to do to try to improve the skill. You might tick these off as completed	This column will summarise your progress. You may wish to add a revised rating
Giving spoken presentations	4/10 [3 March 2011] Wasn't satisfied with presentation to tutorial group – nervous, a little disorganised and ppt too 'wordy'	 Read Ch 14 in Practical Skills in Biology √ Learn how to use advanced features of PowerPoint √ Ask more questions in tutorials √ 	Gave second presentation to tutorial group; went well, although quite nervous at start. Slides much better. Make sure not to rush the introduction next time. 7/10

associated notion of 'graduateness' summarises the effect of degree-level experience and learning on an individual. This in turn is connected with the concept of 'employability' which encompasses those skills and qualities required to gain and maintain employment. An understanding of these terms is important for every student, as this not only leads to a better understanding of the value of certain activities and assessments, but also provides a specialised vocabulary and gives insights about personal and career development.

At the end of your course, which may seem some time away, you will aim to get a job and start on your chosen career path. You will need to sell yourself to your future employer, firstly in your application form and curriculum vitae (Chapter 8), and perhaps later at interview. Companies rarely employ bioscience graduates simply because they know how to carry out a particular lab routine or because they can recall specific facts about their chosen degree subject. Instead, they will be looking for a range of graduate level skills and attributes. Typically, for example, they will seek employees who can demonstrate the ability to work in a team, to speak effectively and write clearly about their work. All of these skills and attributes can be developed at different stages during your university studies.

KEY POINT Factual knowledge is important in degrees with a strong vocational element, but understanding how to find and evaluate information is usually rated more highly by employers than the ability to memorise facts.

Most likely, your future employer(s) will seek someone with an organised yet flexible mind, capable of demonstrating a logical approach to problems – someone who has a range of skills and who can transfer these skills to new situations. Many competing applicants will probably have similar qualifications. If you want the job, you will have to show that your additional skills place you above the other candidates.

Text references

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Sources for further study

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Study exercises

- 1.1 Evaluate your skills. Examine the list of skill topics shown in Table 1.1 (p. 4). Now create a new table with two columns, like the one shown opposite. The first half of this table should indicate five skills you feel confident about and show where you demonstrated the skill (for example, 'working in a team' and 'in a first year group project in molecular biology'). The second half of the table should show five skills you do not feel confident about, or that you recognise need development (e.g. 'communicating in verbal form'). List these and then list ways in which you think the course material for your current modules will provide opportunities to develop these skills, or what activities you might take to improve them (e.g. 'forming a study group with colleagues').
- **1.2 Find skills resources.** For at least one of the skills in the second half of Table 1.1, check your university's library database to see if there are any texts on that subject. Alternatively, carry out a search for relevant websites (there are many); decide which are useful and 'bookmark' them for future use (Chapter 11).

Skills I feel confident about	Where demonstrated	
1.		
2.		
3.		
4.		
5.		
Skills that I could develop	Opportunities for development	
6.		
7.		
8.		
9.		
10.		

1.3 Analyse your goals and aspirations. Spend a little time thinking about what you hope to gain from university. See if your friends have the same aspirations. Think about and/or discuss how these goals can be achieved, while keeping the necessary balance between university work, paid employment and your social life.

Answers to these study exercises are available at www.pearsoned.co.uk/practicalskills.

Definition

Time management – a system for controlling and using time as efficiently and as effectively as possible.

Example The objective 'to spend an extra hour each week on directed study in microbiology next term' fulfils the SMART criteria, in contrast to a general intention 'to study more'.

Advantages of time management – these include:

- a feeling of much greater control over your activities;
- avoidance of stress;
- improved productivity achieve more in a shorter period;
- improved performance work to higher standards because you are in charge;
- increase in time available for nonwork matters – work hard, but play hard too.

One of the most important activities that you can do is to organise your personal and working time effectively. There is a lot to do at university and a common complaint is that there isn't enough time to accomplish everything. In fact, research shows that most people use up a lot of their time without realising it through ineffective study or activities such as extended coffee breaks. Developing your time management skills will help you achieve more in work, rest and play, but it is important to remember that putting time management techniques into practice is an individual matter, requiring a level of self-discipline not unlike that required for dieting. A new system won't always work perfectly straight away, but through time you can develop a system that is effective for you. An inability to organise your time effectively, of course, results in feelings of failure, frustration, guilt and being out of control in your life.

Setting your goals

The first step is to identify clearly what you want to achieve, both in work and in your personal life. We all have a general idea of what we are aiming for, but to be effective, your goals must be clearly identified and priorities allocated. Clear, concise objectives can provide you with a framework in which to make these choices. Try using the 'SMART' approach, in which objectives should be:

- **Specific** clear and unambiguous, including what, when, where, how and why.
- Measurable having quantified targets and benefits to provide an understanding of progress.
- Achievable being attainable within your resources.
- Realistic being within your abilities and expectations.
- **Timed** stating the time period for completion.

Having identified your goals, you can now move on to answer four very important questions:

- 1. Where does your time go?
- 2. Where should your time go?
- 3. What are your time-wasting activities?
- 4. What strategies can help you?

Analysing your current activities

The key to successful development of time management is a realistic knowledge of how you currently spend your time. Start by keeping a detailed time log for a typical week (Fig. 2.1), but you will need to be truthful in this process. Once you have completed the log, consider the following questions:

- How many hours do I work in total and how many hours do I use for relaxation?
- What range of activities do I do?